

DRAFT MINUTES OF THE MEETING OF THE HEALTH AND WELLBEING BOARD MEETING HELD ON WEDNESDAY 2 SEPTEMBER 2021 AT 4pm.

The meeting can be viewed here: <https://youtu.be/vWuyyy0BLBq>

Present:

**Mayor Philip Glanville, Hackney Council (Co-Chair)
(In the Chair)**

**Dr Mark Rickets (Chair of City & Hackney Clinical
Commissioning Group) (Co-Chair)**

**Dr Sandra Husbands (Director of Public Health, City
and Hackney)**

**Annie Gammon (Director of Children's Services -
Hackney Council)**

**Councillor Christopher Kennedy (Cabinet Member
for Health, Adult Social Care and Leisure - Hackney
Council)**

Virtually

**Ajman Ali (Group Director - Neighbourhoods and
Housing - Hackney Council)**

**Malcolm Alexander (Interim Chair of Hackney
Healthwatch)**

**Marcus Barnett (BCU Commander, Central East BCU
(Hackney and Tower Hamlets) Metropolitan
Police)**

Stephanie Coughlin (ICP Clinical Lead City & Hackney)

**Councillor Susan Fagana Thomas (Cabinet Member for
Community Safety - Hackney Council)**

**Rosemary Jawara (Hackney, Community Voluntary
Sector)**

Raj Radia (Chair, Local Pharmaceutical Committee)

**Helen Woodland (Group Director, Adults, Health and
Integration - Hackney Council)**

**Officers in Attendance
(Virtually):**

Sara Bainbridge (Public Health Registrar - Hackney Public Health)
Diana Divajeva (Principal Public Health Analyst - Hackney Public Health)
Siobhan Harper (North East London Clinical Commissioning Group)
Chris Lovitt (Deputy Director Public Health - City and Hackney)
Graham MacDougall (Programme Director - City and Hackney Covid Vaccinations Programme)
Frances Haste (Hackney CVS)
Peter Gray (Governance Officer - Hackney Council)

**Also in Attendance
(Virtually):**

Lauren Tobias (Volunteer Centre Hackney)
Claire Ferrigi (Volunteer Centre Hackney)
Jon Williams (Hackney Healthwatch)

1. Welcome from the Chair

1.1. The Chair welcomed members to the Board meeting.

2 Apologies for absence

2.1 Apologies for absence were submitted on behalf of Stephen Haynes, Laura Sharpe, Councillor Carole Williams and Helen Woodland.

3 Minutes of the Previous Meeting

3.1 The minutes of the previous meeting held on 21 July 2021 were agreed as a correct record.

4 Declarations of Interest - Members to Declare as Appropriate

4.1 There were no declarations of interest.

5 Action Tracker

5.1 The Chair reported that two actions remained open. There had been useful discussions on the building blocks for the housing strategy at the July 2021 meeting of the Board. A working group had been formed to take this matter forward. James Goddard confirmed that the working group had met once and that an interim report would be submitted to the November meeting of the Board.

5.2 The Chair told the Board that he and Councillor Etti had visited three newly developed temporary accommodation sites in the Borough and that these were of a

high quality. He confirmed that there was appetite for continued investment in this area at a time of housing crisis.

RESOLVED:

- To note the action tracker.

6. Community Voice - Community Champions

6.1 The Mayor paid tribute to the work of the voluntary sector in the Borough, work for which Lauren Tobias had been awarded a civic award.

6.2 Claire Ferrigi told the Board of the work of the Hackney Volunteer Centre, highlighting the following programmes that they are delivering:

- Community engagement programmes.
- Community Champions programme.
- Community empowerment programmes have made positive changes for residents.
- Children's toys and clothes bank.
- Nature walks.
- IT equipment projects.
- Mindfulness programmes.
- Art and crafts.
- One to one conversations.
- Creating an environment of support.
- Projects saw over 18,000 people in the previous 18 months.

6.3 Lauren Tobias highlighted the following:

- That the programmes brought people together.
- Those supported had little confidence and complex lives.
- The existence and value of effective peer support.

6.4 Mayor Glanville asked what lessons could be learned as the process of rebuilding in the Borough took place.

6.5 Lauren Tobias referred to the importance of real resident involvement, helping individuals to find their own solutions with an approach that was preventative and remedial. She stressed that there was a need to have sufficient resources available and long-term funding to achieve diverse involvement. Claire Ferrigi added that the Volunteer Centre worked with the communities to ascertain the priorities that existed in the community. Real impact had been seen from community groups.

6.6 Frances Haste stated that the voluntary sector was short in funding and asked if there was a sustainable base for the project. Lauren Tobias confirmed that there would be a need to apply for grants going forward.

6.7 Mayor Glanville stated that it would be of value to have a broad range of support for any funding bid and offered support in this regard. He stressed the importance of the voluntary sector in prevention and social prescribing and that discussions were being held around this.

6.8 Councillor Fajana-Thomas asked about funding and the sustainability of the current programmes. Claire confirmed that support was provided to projects in regard to their own funding activities and to own their projects and that this was sustainable.

6.9 Jon Williams stressed the need to invest in people who feel distanced from institutions and community.

7. Healthwatch: Community Engagement Plan (Hackney Healthwatch)

7.1 Jon Williams presented to the Board in relation to the community engagement plan, highlighting the following:

- Strong community involvement.
- 4 priorities had emerged from the Health and Wellbeing Board workshop.
- Healthwatch would meet with Public Health to discuss these priorities.
- What would strong community involvement and influence look like?
- What are the challenges?
 - Current distrust in institutions.
 - Funding challenges.
 - The world we live in:
 - *How the Pandemic is reshaping us.*
 - *Climate change is bringing increasing systematic shocks.*
 - *Tackling Inequality.*
- What would strong community involvement and engagement look like?
- The common development standards - What should people in the community expect ?
 - Working together
 - Diversity and inclusion
 - Community Action and engagement
 - Tackling inequality
- Suggested Model (this will require funding)
- Review at the Board to assess how involvement can be improved.

7.2 Malcolm Alexander stressed that enabling people to have real power was fundamental to the plan and that there was a need for a good evidence base in regard to how lives have changed as a result.

7.3 Councillor Kennedy agreed to the common standards outlined. He asked how the model would work in practice and referred to the risk of duplicating what was already in place.

7.4 Frances Haste referred to the need for a long term solid strategy for Community Champions.

7.5 Dr Sandra Husbands referred to the current shift from engagement to involvement and stressed the importance of working with people to come up with

solutions. She told the Board that at present there was a long-term vision for Community Champions.

7.6 Jackie Burke asked that the initiative be linked to the ideas emanating from the Hackney Young Futures Commission in relation to engaging young people and involving them in decision making.

7.7 Dr Mark Ricketts stated that the People and Places Group should be involved in the process. Consideration should be given to how public representatives are used to link into the community, accessing ideas to be submitted to the integrated care boards. Community Champions advocated for the community and required the trust of the community and there was a need for a long-term strategy in this regard. He stressed that involvement should be meaningful and a way of working.

7.8 Siobhan Harper stated that there was much synergy in regard to the work of the Health and Care Partnership and the Health and Wellbeing Board and stressed the importance of joint working, combining resources and capacity.

7.9 Jon Williams confirmed in relation to how the model worked in practice that there would be a need to find examples to work through and to develop co-production. All other relevant organisations should also be involved in the process. The plan would be taken forward with public health and work would be undertaken with partners to develop a coordinated plan with a report back to the Board on the engagement proposals and how this would work in practice.

Action: Jon Williams

RESOLVED:

- To note the report.

8. Health in all Policies - Forward Plan

8.1 Mayor Glanville presented the paper which included an update on Health in all Policies strategies reviewed to date, and a draft forward plan for the Board to consider for the upcoming Board meetings. Mayor Glanville reported that much success has been made in progressing the forward plan. He stressed that all partners could feed into the plan.

8.2 Annie Gammon stated that there was a need to include a contribution from Education in the Forward Plan.

8.3 Dr Sandra Husbands suggested that climate change contributions in relation to reducing fossil fuel emissions and other greenhouse gases together with Safer Communities be included in the Forward Plan.

8.4 Mayor Glanville suggested that any future discussion on Substance Misuse should include input from the ADDERProject. A future area of discussion should be

vulnerable and young people. Environmental impacts on health were considered at a NELlevel Community Event. Mayor Glanville asked officers to consider how the topics slotted into the workplan.

RESOLVED

- **To note the report**
- **That suggested topics of discussion be included in the forward plan**

Action: Donna Doherty-Kelly

9. Public Health Intelligence Strategy and JSNA process

9.1 Diana Divajeva introduced the report. The newly developed City and Hackney Public Health Intelligence Strategy would set out the aims and objectives for the Public Health Intelligence (PHI) work, focusing on effective collaboration and aligning PHI work with the key strategic and commissioning work across the system. It would focus on improving communication and information dissemination, developing sound project management processes with an emphasis on good information governance and data sharing. It would highlight the importance of ensuring that the resources are present to enable PHI work. The development of the strategy was closely related to the rework of the City and Hackney Joint Strategic Needs Assessment (JSNA). The JSNA was an ongoing process which helped to identify the health and wellbeing needs of the local population. It was a statutory requirement for each Health and Wellbeing Board to produce the JSNA. It was noted that when planned and executed well, the JSNA should inform and underpin the key strategies and other local plans that seek to improve the health of residents. The JSNA rework would follow the principles outlined in the PHI strategy.

9.2 Diana Divajeva highlighted the following:

- The role of Public Health Intelligence.
- The outline of the City and Hackney Public Health Intelligence Strategy.
- How the principles used to build the Strategy were applied to the COVID-19 response work.
- Using the principles to reframe the City and Hackney joint strategic needs assessment.
- Supplementary slides outlining key actions for each of the strategic objectives.
- Objectives are interlinked.
- Top priorities of the strategy.
- The principles could be adopted across the system.

9.3 Councillor Kennedy stressed the importance of data sharing between organisations.

9.4 Mayor Glanville stressed the need to consider how the broader system could interact, drawing down expertise and data. A model to be used in bidding for funds could be developed using the methodology to justify an evidence base. There was a need to select clear public commitments around intelligence indicators.

9.5 Frances Haste stressed the importance of community information and integrating the resident experience.

9.6 Given time constraints it was agreed that the second part of the presentation be considered at the next meeting of the Board.

Action: Diana Divajeva

RESOLVED:

- **To note the report**
- **That the proposal for the revised JSNA process be submitted to the November meeting of the Board**

10. Health and Wellbeing Strategy - Update

10.1 The paper provided an update on the development of Hackney's Health and Wellbeing Strategy. Hackney had been developing its own Health and Wellbeing Strategy refresh since November 2020. Every local Health and Wellbeing Board had a duty to produce a Health and Wellbeing Strategy. A Health and Wellbeing Strategy outlined key and wellbeing priority areas for each Borough/area. He

10.2 Sara Bainsbrige presented the report, highlighting the following:

- The timeline for the strategy.
- Engagement with residents and stakeholders, which included:
 - Stakeholder workshops.
 - 1:1 meetings.
 - Peer research with residents
 - Wider resident surveys
- Live engagement updates are delivered through the Strategy engagement dashboard .
- Progress of the engagement.
- There will be a Strategy Prioritisation Workshop on 1 October 2021 for HWB members and City and Hackney Health Inequalities Steering Group members.
- Following sign off of the draft strategy from the HWB at the November meeting, a 12 week consultation on the Strategy will take place from November 2021.
- There will be a Report to the Board in March 2022 with agreed priorities.
- Next steps

10.3 Mayor Glanville stressed that there would be a need to consider how the strategy interacted with the Corporate Plan refresh to ensure alignment and a policy focus and that there was clarity in a public-facing way.

10.4 Dr Mark Ricketts welcomed the report on the strategy, stating the importance of how the strategy would be shaped across the North East London Integrated Care System, whose priorities have not as yet been defined.

10.5 Annie Gammon stressed the importance of consulting with different ethnic groups and various family sizes.

10.6 Sara Bainbridge stated that the consultation would be made as representative as possible.

10.7 Dr Sandra Husbands confirmed that there was a current discussion on how the North East London Integrated Care System will develop and that the Health and Wellbeing Board structure and strategy should be aligned to this.

10.8 Lauren Tobias stated that the volunteers who helped deliver the peer research during the engagement phase are from a diverse range of backgrounds. There was a need to target those groups with a wide range of languages, ensuring that volunteers attend focus groups, ensuring diversity.

RESOLVED:

- To agree to an additional session in October 2021 for a prioritisation exercise.
- To note the output expected in March 2022 will precede a final version.

11. Phase 3 of the COVID programme and flu vaccinations

11.1 Graham Mac Dougall highlighted the following:

- Current progress for vaccination cohorts 1-12
- Outreach programme aimed at reducing vaccination inequalities
- Areas that the programme is currently targeting:
 - *Lower Super Output Area work*
 - *Children and Young People*
 - *12-15 year olds*
 - *16-17 year olds*
 - *17 and 9 months*
- Younger people's programme – 18-25
- Phase 3 Planning and Delivery

11.2 Mayor Glanville welcomed the focus on the younger cohort together with current work undertaken with community groups. He stressed that young people should be targeted in the way that meets their needs.

11.3 Siobhan Harper told the Board that vaccinations delivery would continue to be funded at current levels.

11.4 Graham MacDougall confirmed that there was an awareness of the importance of engagement with young people and that engagement was led by community groups.

RESOLVED:

- To note the report.

12. Family Hubs Growing Up Well - DfE Expression of Interest (Jacquie Burke) (10 minutes)

12.1 Jacquie Burke presented the paper providing background on a funding opportunity to deliver a Department for Education (DfE) project: Family Hubs - Growing Up Well. It was noted that application for this project required the support of the Health and Wellbeing Board.

RESOLVED:

- To note the background and rationale for submitting an application for this funding, as well as timelines for the project if successful.
- To approve and support a submission of an Expression of Interest for this project.
- To agree for an update on the outcome of this bid and, if successful, for the board to provide oversight and input on the scoping of the project and the further delivery of the project, based on a governance arrangement to be confirmed in November 2021.

Action: Jacquie Burke

13. Any other business that the chair considers urgent

13.1 There was no other urgent business.

End of meeting.

16:00 to 18:10pm

Peter Gray
Governance Services Officer
020 8356 3326
peter.gray@hackney.gov.uk

